THE CONCORDIA FOUNDATION INC.

FINANCIAL STATEMENTS

March 31, 2026

TABLE OF CONTENTS	Page

Gislason Targownik Peters
Chartered Professional Accountants
675 Norquay Drive • Winkler • Manitoba R6W 0L1 • Tel: (204) 325-7579 • Fax (204) 325-7318

INDEPENDENT AUDITOR'S REPORT

To the directors of **The Concordia Foundation Inc.**,

Opinion
We have audited the financial statements of The Concordia Foundation Inc., which comprise the statement of financial position as at March 31, 2026, and the statements of operations, changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of The Concordia Foundation Inc. as at March 31, 2026, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion
We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements
Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements
Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cause significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosure are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Gislason Targownik Peters

CHARTERED PROFESSIONAL ACCOUNTANTS LLP

Winkler, Manitoba
June 29, 2026

THE CONCORDIA FOUNDATION INC.
Statement of Operations
For the year ended March 31, 2026

	UNRESTRICTED			CAPITAL ASSET RESTRICTED		
	COMMUNITY SUPPORT	ENTERPRISE OPERATIONS	TOTAL GENERAL FUND	REPLACEMENT FUND	FUND (Note 10)	TOTAL ALL FUNDS
REVENUE						
Child care grants	$ -	$ 327,672	$ 327,672	$ -	$ -	$ 327,672
Commissions	137,911	800	138,711	-	-	138,711
Donations	48,158	-	48,158	-	2,408,656	2,456,814
Fundraising	87,825	4,531	92,356	-	-	92,356
Interfund charges	366,750	(366,750)	-	-	-	-
Interest income	27,138	757	27,895	9,403	-	37,298
Operating revenue	-	26,253	26,253	-	-	26,253
Parent fees	-	182,178	182,178	-	-	182,178
Parking	-	855,390	855,390	-	-	855,390
Rentals	-	233,002	233,002	-	-	233,002
	667,782	1,263,833	1,931,615	9,403	2,408,656	4,349,674
OPERATING EXPENSES						
Audit fees	20,800	3,200	24,000	-	-	24,000
Banking fees	12,758	881	13,639	-	-	13,639
Contractors	24,200	7,306	31,506	-	-	31,506
Equipment	-	54,373	54,373	-	-	54,373
Fundraising	58,598	-	58,598	-	-	58,598
General department expenses	58,848	259,057	317,905	-	-	317,905
Grants	-	33,548	33,548	-	1,599,469	1,633,017
Housekeeping	-	20,090	20,090	-	-	20,090
Insurance	-	35,912	35,912	-	-	35,912
Interest on long term debt	-	40,292	40,292	-	-	40,292
Parking lot	-	2,962	2,962	-	-	2,962
Salaries and wages	325,482	443,628	769,110	-	-	769,110
Snow removal	-	51,468	51,468	-	-	51,468
Spiritual Care	-	104,127	104,127	-	-	104,127
Supplies	-	10,112	10,112	-	-	10,112
Utilities, taxes and maintenance	-	69,714	69,714	-	-	69,714
	500,686	1,136,670	1,637,356	-	1,599,469	3,236,825
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES BEFORE OTHER ITEMS	167,096	127,163	294,259	9,403	809,187	1,112,849
Amortization of capital assets	-	(238,102)	(238,102)	-	-	(238,102)
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	$ 167,096	$ (110,939)	$ 56,157	$ 9,403	$ 809,187	$ 874,747

THE CONCORDIA FOUNDATION INC.
Statement of Operations
For the year ended March 31, 2025

	UNRESTRICTED COMMUNITY SUPPORT	UNRESTRICTED ENTERPRISE OPERATIONS	TOTAL GENERAL FUND	CAPITAL ASSET REPLACEMENT FUND	RESTRICTED FUND	TOTAL ALL FUNDS
REVENUE						
Child care grants	$ -	$ 278,557	$ 278,557	$ -	$ -	$ 278,557
Commissions	45,468	759	46,227	-	-	46,227
Donations	52,063	-	52,063	-	588,214	640,277
Fundraising	81,979	1,059	83,038	-	-	83,038
Interfund charges	198,577	(198,577)	-	-	-	-
Interest income	145,268	783	146,051	14,348	-	160,399
Operating revenue	-	30,892	30,892	-	-	30,892
Parent fees	-	169,578	169,578	-	-	169,578
Parking	-	850,510	850,510	-	-	850,510
Rentals	-	230,043	230,043	-	-	230,043
	523,355	1,363,604	1,886,959	14,348	588,214	2,489,521
OPERATING EXPENSES						
Audit fees	24,000	-	24,000	-	-	24,000
Banking fees	13,526	1,183	14,709	-	-	14,709
Contractors	26,400	6,293	32,693	-	-	32,693
Equipment	-	33,000	33,000	-	-	33,000
Fundraising	64,813	-	64,813	-	-	64,813
General department expenses	15,879	237,906	253,785	-	-	253,785
Grants	-	38,000	38,000	-	695,761	733,761
Housekeeping	-	20,090	20,090	-	-	20,090
Insurance	-	41,279	41,279	-	-	41,279
Interest on long term debt	-	43,975	43,975	-	-	43,975
Parking lot	-	28,491	28,491	-	-	28,491
Salaries and wages	362,953	424,323	787,276	-	-	787,276
Snow removal	-	50,481	50,481	-	-	50,481
Spiritual Care	-	102,379	102,379	-	-	102,379
Supplies	-	14,889	14,889	-	-	14,889
Utilities, taxes and maintenance	-	67,899	67,899	-	-	67,899
	507,571	1,110,188	1,617,759	-	695,761	2,313,520
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES BEFORE OTHER ITEMS	15,784	253,416	269,200	14,348	(107,547)	176,001
Amortization of capital assets	-	(233,677)	(233,677)	-	-	(233,677)
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	$ 15,784	$ 19,739	$ 35,523	$ 14,348	$ (107,547)	$ (57,676)

THE CONCORDIA FOUNDATION INC.
Statement of Changes in Fund Balances
For the year ended March 31, 2026

	UNRESTRICTED					
	UNRESTRICTED	INVESTED IN CAPITAL ASSETS	CAPITAL ASSET REPLACEMENT FUND	RESTRICTED FUND (Note 10)	2026	2025
BALANCES - Beginning	$ 1,036,329	$ 1,013,480	$ 396,711	$ 3,136,237	$ 5,582,767	$ 5,640,433
Excess (Deficiency) of revenue over expenses	287,070	(230,913)	9,403	809,187	874,747	(57,676)
Interfund transfers						
Acquisition	-	9,880	(9,880)	-	-	-
Appropriation	(35,016)	-	35,016	-	-	-
Debt payments	(154,687)	154,687	-	-	-	-
BALANCES - Ending	$ 1,133,696	$ 927,374	$ 451,010	$ 3,945,424	$ 6,457,514	$ 5,582,757

THE CONCORDIA FOUNDATION INC.
Statement of Financial Position
As at March 31, 2026

	2026	2025
ASSETS		
CURRENT ASSETS		
Cash	$ 799,933	$ 932,705
Investments - unrestricted	74,713	132,101
Accounts receivable	277,306	66,139
Prepaid expenses	4,622	3,808
Due from related party (Note 3)	3,138	5,891
	1,159,712	1,140,644
RESTRICTED CASH AND INVESTMENTS (Note 4)	4,656,132	3,629,485
CAPITAL ASSETS (Note 5)	2,363,538	2,591,760
	$ 8,179,382	$ 7,361,889

APPROVED ON BEHALF OF THE BOARD:

Signed by: Gerry Harms 87D62289CFE3411... Director

Signed by: 3DB9363523E7435... Director

THE CONCORDIA FOUNDATION INC.
Statement of Financial Position
As at March 31, 2026

	2026	2025
LIABILITIES		
CURRENT LIABILITIES		
Accounts payable and accrued liabilities	**$ 245,302**	$ 138,534
Deferred revenue	**45,052**	54,387
	290,354	192,921
Callable debt - Mortgage (Note 7)	**1,431,524**	1,586,211
	1,721,878	1,779,132
NET ASSETS		
Unrestricted	**1,133,696**	1,036,329
Invested in capital assets	**927,374**	1,013,480
Capital assets replacement fund	**451,010**	396,711
Restricted fund (Note 10)	**3,945,424**	3,136,237
	6,457,504	5,582,757
	$ 8,179,382	$ 7,361,889

THE CONCORDIA FOUNDATION INC.
Statement of Cash Flow
For the year ended March 31, 2026

	2026	2025
OPERATING ACTIVITIES		
Excess (Deficiency) of revenue over expenses	**$ 874,747**	$ (57,676)
Non-cash items affecting operations:		
Amortization	**238,102**	233,677
Net change in non-cash working capital balances	**(54,407)**	(600)
	1,058,442	175,401
FINANCING ACTIVITIES		
Reduction of loans payable	**(154,687)**	(151,003)
INVESTING ACTIVITIES		
Acquisition of capital assets	**(9,880)**	(43,761)
Net decrease (increase) in restricted cash and investments	**(1,026,647)**	80,105
(DECREASE) INCREASE IN CASH AND EQUIVALENTS	**(132,772)**	60,742
CASH AND EQUIVALENTS - Beginning	**932,705**	871,963
CASH AND EQUIVALENTS - Ending	**$ 799,933**	$ 932,705

1. PURPOSE OF THE ORGANIZATION

The Concordia Foundation Inc. is a registered charitable public foundation incorporated under the Corporations Act of Manitoba. It serves as the philanthropic partner for the broader Concordia Campus community, which includes Concordia Hospital, Concordia Place personal care home, Concordia Village seniors housing, the Concordia Arthroplasty Research Chair, and the Concordia Child Care Centre.

In addition to its fundraising and donor engagement efforts, the Foundation also oversees several campus-based ancillary operations, including parking, cafeteria services, and other support functions. Together, these activities support the Foundation's mission to enhance health and wellness services for all who rely on the Concordia Campus.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements of the organization have been prepared in accordance with Canadian accounting standards for not-for-profit organizations.

Financial instruments

Financial assets and liabilities are initially measured at fair value. Subsequent measurement of financial assets and liabilities are at amortized cost unless otherwise noted. Financial assets and liabilities measured at amortized cost consist of cash, accounts receivable, accounts payable and callable debt.

It is management's opinion that the organization is not exposed to significant credit, currency, interest rate, liquidity or market risks arising from these financial instruments, unless otherwise noted.

The organization is exposed to the following significant risks:

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The organization is not exposed to significant credit risk arising from its accounts receivable as the amount is typically collected when it is due.

Interest rate risk

Interest rate risk is the risk that the fair market value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The organization's exposure to interest rate risk is reduced because the rate applicable to its long-term debt is at a fixed rate.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The organization is exposed to liquidity risk as it is dependent on receipt of funds from operations and continued support by financial institutions providing sufficient operating lending facilities.

Fund accounting

The Unrestricted Fund accounts for general operating activities which include community support activities and enterprise operations, and capital assets.

The Capital Assets Replacement Fund reports amounts restricted by the Board of Directors to fund future major repairs and capital asset replacement. The Board of Directors approves an annual appropriation to this fund.

The Restricted Fund reports unspent contributions from donors and appropriations of the Board of Directors to provide research and support to the members of the Concordia Campus and to improve patient care. Funds are granted in accordance with the agreed upon stipulations with donors and criteria specified by the Board of Directors.

Investments

The organization uses the fair value method to record investments traded on an active market. Unrealized gains and losses are reported in income.

Capital assets

Capital assets are recorded at cost and are being amortized on the straight line basis at the following rates based on estimated useful life, except in the year of acquisition, when one-half of the rate is used:

Computer software	1 year
Furniture and fixtures	5 to 15 years
Pay station equipment	10 to 15 years
Leasehold improvements	10 to 25 years
Day care centre leasehold improvements	25 years
Parking lot improvements	25 years

The organization reviews capital assets for impairment whenever events or changes in circumstances indicate that the carrying value may not be recoverable.

Revenue recognition

The organization follows the restricted fund method of accounting for contributions. Unrestricted donations are recognized as revenue of the Unrestricted Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted contributions are recognized as revenue of the Unrestricted Fund when expenses are incurred. All other restricted contributions are recognized as revenue of the Restricted Fund when received or receivable. Childcare fees are recognized when services are provided. Commissions are recognized when revenue is earned in accordance with the agreement. Sales revenue is recognized when the goods are delivered and services are rendered. Rental revenue is recognized when the service is provided in accordance with the lease agreements. Fundraising and sponsorship revenue are recognized when the event occurs.

Use of estimates

The preparation of the financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as at the date of the financial statements, as well as reported amounts of revenues and expenses during the reporting period. Significant areas requiring the use of management estimates include:the estimated useful life of capital assets and accruals. Actual results could differ from these estimates.

Contributed services and materials

A substantial number of volunteers contribute a significant amount of their time each year. The volunteer hours during the reporting period totaled 2,890 hours (2025 - 3,190) and consisted of volunteer activities such as board meetings, board responsibilities, committee work, special visits and fundraising. Due to the difficulty of determining the fair market value, contributed services are not recognized in the financial statements.

Contributed materials which are used in the normal course of the organization's operations and would otherwise have been purchased are recorded at their fair value at the date of contribution if fair value can be reasonably estimated.

3. RELATED PARTY TRANSACTIONS

The organization has a balance due from Concordia Hospital of $4,697 at March 31, 2026 (March 31, 2025 - $4,697). During the year, the Foundation made the following payments to Concordia Hospital which are included in the following expenses:

	2026	2025
Spiritual Care	**$ 104,127**	$ 102,379

The balances due between related parties are due on demand, are non-interest bearing, are unsecured and bears no specific terms of repayment. Transactions between related parties are recorded at the exchange amount and arose in the normal course of operations.

4. RESTRICTED CASH AND INVESTMENTS

	2026	2025
Restricted operating	**$ 1,096,112**	$ 307,061
Savings	**1,066,597**	1,017,213
Equity instruments	**244,941**	207,097
Guaranteed Investment Certificate	**2,248,482**	2,098,114
	$ 4,656,132	$ 3,629,485

The savings accounts bears interest ranging from 2.0% to 2.25% (2.0% to 2.2% in 2025). The Guaranteed Investment Certificates bear interest at 1.65% to 4.9% (1.65% to 5.1% in 2025) with maturity dates in June 2026, July 2026, August 2026, July 2027 and July 2028.

5. CAPITAL ASSETS

	Cost	Accumulated Amortization	Net 2026	Net 2025
Leasehold improvements	**$ 4,383,999**	**$ 2,347,608**	**$ 2,036,391**	$ 2,198,719
Furniture and fixtures	**491,355**	**458,136**	**33,219**	44,940
Pay station equipment	**301,873**	**165,782**	**136,091**	166,279
Child day care centre leasehold improvements	**262,886**	**158,433**	**104,453**	118,713
Parking lot improvements	**243,126**	**189,742**	**53,384**	63,109
Computer software	**9,361**	**9,361**	**-**	-
	$ 5,692,600	**$ 3,329,062**	**$ 2,363,538**	$ 2,591,760

6. BANK INDEBTEDNESS

The organization has a line of credit available to a maximum of $100,000, repayable on demand with interest at the rate of prime plus 1%. Bank indebtedness is secured by a demand promissory note, a general security agreement covering all assets of the organization and a corporate guarantee from Concordia Wellness Projects Inc.

7. CALLABLE DEBT - MORTGAGE

	2026	2025
Steinbach Credit Union Mortgage - repayable $16,248 monthly including interest at a fixed rate of 2.64% until August 1, 2026 at which time the term will be due for renewal. Secured by a demand promissory note, a general security agreement covering all assets of the organization and a corporate guarantee from Concordia Wellness Projects Inc. Matures May 29, 2034.	**$ 1,431,524**	$ 1,586,211
Less: Callable debt	**1,431,524**	1,586,211
	$ -	$ -

Management does not believe that the demand features of the callable debt will be exercised in the current period. Assuming payment of the callable debt is not demanded, regular principal payments that will be required over the next five years based on the interest rate as of March 31, 2026, are as follows.

	2026
2027	**$ 159,174**
2028	**163,337**
2029	**167,775**
2030	**172,250**
2031	**176,844**

8. COMMITMENTS

The organization has entered into an agreement with Concordia Hospital for the lease of the cafeteria, fitness centre and parking lots. The minimum annual lease requirement is $1 per year.

9. COMPARATIVE FIGURES

Certain balances of the preceding period have been reclassified to conform with the current year's presentation.

10. RESTRICTED NET ASSETS

	Balance Beginning of Year	Transfers In	Revenue	Total	Transfers Out	Expenses	Total	Balance End of Year
Concordia Foundation								
OR Renovation Project Fund	$ 335,471	$ -	$ 100	$ 100	$ -	$ 6,786	$ 6,786	$ 328,785
Concordia Place Warm Bath Campaign Fund	-	-	25,438	25,438	-	129	129	25,309
CORI Robotic Device	39,980	-	24,786	24,786	-	41,974	41,974	22,792
Centennial Fund	(28,926)	-	46,201	46,201	-	-	-	17,275
Health and Fitness Centre	1,816	-	10,470	10,470	-	122	122	12,164
Concordia Place Fund	9,889	-	19,043	19,043	-	18,363	18,363	10,569
Comfort Care	2,694	-	775	775	-	57	57	3,412
Spiritual Care Fund	900	-	550	550	-	21	21	1,429
Capital Campaign Seeds Fund	-	-	-	-	-	3,280	3,280	(3,280)
Day Surgery Fund	(23,511)	-	11,200	11,200	-	-	-	(12,311)
Operation Walk	(12,108)	-	19,695	19,695	-	47,720	47,720	(40,133)
	326,205	-	158,258	158,258	-	118,452	118,452	366,011
Hip and Knee								
Arthroplasty Chair Fund	2,281,042	-	601,199	601,199	-	571,221	571,221	2,311,020
Spinal Fellowship Fund	-	-	949,973	949,973	-	291,052	291,052	658,921
Arthroplasty - Fellowship	237,491	-	444,896	444,896	-	268,945	268,945	413,442
Grant - Research	98,269	-	39,960	39,960	-	31,605	31,605	106,624
FARE (Foundation for Arthroplasty Research and Education)	-	-	69,526	69,526	-	8,525	8,525	61,001
SIMs Learning Lab	196,765	-	144,844	144,844	-	309,669	309,669	31,940
Hip & Knee Capital Fund	(3,535)	-	-	-	-	-	-	(3,535)
	$ 2,810,032	$ -	$ 2,250,398	$ 2,250,398	$ -	$ 1,481,017	$ 1,481,017	$ 3,579,413
	$ 3,136,237	$ -	$ 2,408,656	$ 2,408,656	$ -	$ 1,599,469	$ 1,599,469	$ 3,945,424

Temporary fund deficits are covered by interfund transfers and future fundraising or grant revenues.
During the fiscal year ended March 31, 2026, the organization issued grants in the amount of $1,599,469 to restricted funds.
In addition, the following grants were issued by the organization:
$104,127 was issued to Spiritual care for operations and support staff.
$69,683 was issued to the Concordia Hospital for various activities and events.
Total grants issued during the year was $1,773,279. Total donations and fundraising received during the year was $2,549,170.